

## ESTABLISHING A PRIMARY INDUSTRY PRODUCERS COOPERATIVE



# inclusive pathways FOR COOK ISLANDS' FOOD PRODUCERS

**ENTITY** Kia Orana Kai Natura Taokotai

**OWNERSHIP** A new private sector business emerges with the Farmer / Producer

Members being the investors and core business owners of the

Primary Industries export output of the Cook Islands

**INTERIM BOARD** Public Expressions of Interest pending release

**OF DIRECTORS** Sam Tauei Napa Chairman

Tou Man Unuia Annie Heather Tauei K Napa John Tierney

ADVISORY BOARD Public Expressions of Interest pending release

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EXECUTIVE Chief Executive Officer to be advertised

MANAGEMENT Chief Finance Officer to be advertised

Chief Finance Officer to be advertised Farm Advisory Manager to be advertised





### CONTENTS

Overview	4
The Case for Kai Natura	6-7
An Introduction to Kai Natura	8
Cooperative Cultural Philosophy, Director's Advisory framework	9
Mission, Vision, Values & Principles	11
Climate Change, Global Pandemic, Opportunity	12
Our Realistic Goals '	13
National Trade Policy & Primary Industry Studies	14-17
Aligning Goals with Te Ara Akapapa'anga Nui NSDA 2020+	17
Summary of our financial requirements	18
Appendix	19



#### **OVERVIEW**

We envisage a sustainable primary industry support mechanism that contributes to the Cook Islands economy in a manner that is respectful of environmental, social, and cultural values and meaningful in terms of primary produce, local & export supply. The primary industry support mechanism will drive business volume, income & profit, return on investment, balance of trade, positive cash inflow and the sharing & distribution of wealth & economic benefit within the Cook Islands.

The mission is to establish a Cook Islands Food Producers Coop — 'Kia Orana Kai Natura Taokotai [KNT]' to support, upskill, innovate our primary producers' farm businesses. KNT's mission, on behalf of its members, will also mitigate the risks associated with agricultural, horticultural & marine production, commercial business operations & the export of primary produce.

KNT is an autonomous association of persons united voluntarily to meet farmer's common economic, social, and cultural needs and aspirations through a jointly owned and democratically controlled Cooperative Company.

The Cooperative movement is based on the values of self-help, self-responsibility, democracy, equality, equity, and solidarity. In the tradition of our ancestors, cooperative members believe in the ethical values of honesty, openness, social responsibility and working for our common good.





### THE CASE FOR KAI NATURA

OUR FIRST 100 YEARS OF OUR NATION'S INDEPENDENCE & ECONOMIC DEVELOPMENT:

A) Reflections on our first half century as a Nation before Covid-19 Pandemic . . .

Successful, self-sustained agricultural product developed upon generations of sustainable socio & economic output. A productive labour force, upon the foundations of the Cooperative movement developed in the 1950's. The Growers achieved significant primary sector production into the early 2000's, then to be overtaken by the pressures of a cash economy, converted to

a tourism service sector, and a dominant single Industry. A change in less than a generation, where food production, sustainability & export earnings were the building blocks to be set aside in favour of a dominant tourism cash for labour-based service economy.

In the last decade, based on expanding tourism revenues, the Government directed taxpayers' earnings to support destination tourism promotion & subsidising the international partners servicing global tourism at the cost of long term sustainable development of our infrastructure & the primary production sector of our national economy.

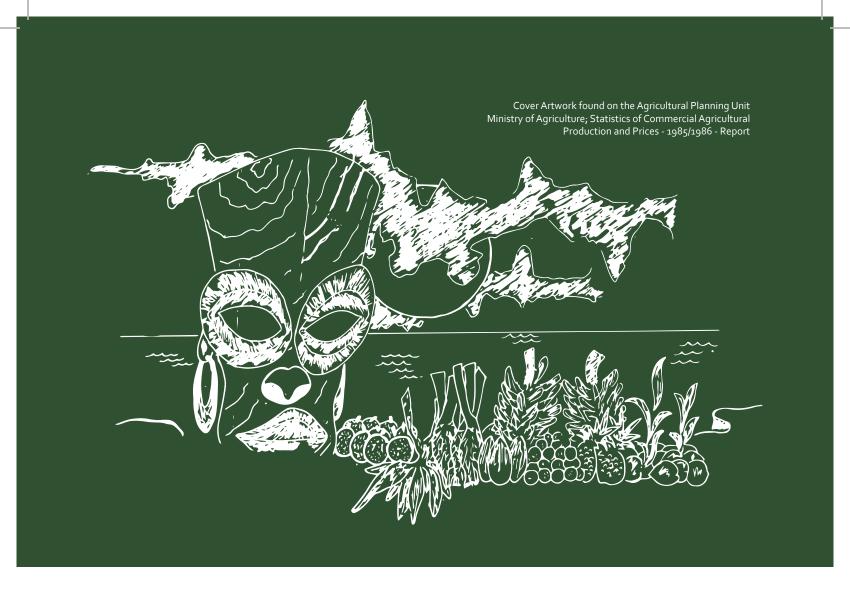
B) projects with Optimism for our second half century as a nation of opportunity

Overnight, the previously dominant tourism sector, service industry pathway and cash economy were no longer safe, secure, or dependable. The recent pandemic & economic shutdown impacted adversely upon families, villages & community life. Multiple cash sources and family viability were all adversely affected. Labour market shrunk overnight, and individuals were forced to revert to using cash savings and selling-off assets.

Compounding decisions seeking solutions resulted in an exodus of our workforce to casual & transitory employment overseas. Others were locked down and forced to rethink their dependence on tourism. An active culture, a valuable side benefit has enabled the Cook Islands to redirect our values and adjust our priorities & our consumption habits.

Our nation is faced with a fundamental social & economic challenge to redefine our priorities: find the facts that relate to our culture & traditional knowledge, in a fast-changing challenging, unbalanced world. Uncertainty & disruption in society is now commonplace. Our youth are experiencing unprecedented lifestyle challenges, adjustments in education, science & technology. Humanity is challenged to preserve air, water, food, the fundamentals to life & the future of society and our environment.

We are optimistic that this second half of our first 100 years as a Nation is time for Primary Industry led agriculture, aquaculture & horticultural production, supporting local and export markets and our successful Tourism sector. Aligning & coordinating with our neighbouring Pacific nations, benefiting from bilateral trade in these Primary & Tourism sectors, will reimage & rebalance our productive capacities, our products, our markets and our national economy.



#### TOWARDS A VIBRANT PRIMARY INDUSTRY - KIA ORANA KAI NATURA TAOKOTAI

In establishing our primary industries our Landowners manage their land rights. Landowners are willing to allocate to Growers for agricultural purposes. Landowner and Grower are often the same people. These Growers, we now call them farmers, own these farm businesses. Farmland is available in plentiful supply, it is not the scarce resource.

Farmers are the Primary Industry's food producers – they know their land and its soil types for selected crops. The Farmers determine the scale of farming and the production of historically grown crops & also their new products. Farmers are the core and the key to a successful cooperative farming company & the primary industry.

Kia Orana Kai Natura Taokotai Limited, (KNT) was incorporated in May 2022 by the Farmers. The Farmers are the investor & shareholder of the corporate Cooperative. Any new farmer, who farms in commercial quantities, is welcome to join the KNT Cooperative as shareholders.

KNT's primary purpose is to provide the Farmers' support structure (framework in this primary sector).

KNT, the Cooperative bringing together the framework of resources & services for the Farmer. This framework includes - soil sciences, production techniques, extension & advisory services, new products, sales & marketing, biosecurity, packaging, freight & export, commercial solutions & risk management, advocacy & governance, digital databases & farm mapping, lab testing & research, science, technology & innovation.



### **AN INTRODUCTION TO**







## COOPERATIVE CULTURAL PHILOSOPHY, DIRECTOR'S ADVISORY FRAMEWORK

A new private sector business emerges with the Farmer / Producer members being the significant industry and core business owners of the economic output of the Cook Islands As the Farmers are the Investors and the Producers, they are the recipients of economic benefit. They receive the profits & earn the dividends

KNT Board of Directors, constitutionally elected by Members to lead & deliver the Mission, Vision & Values for Food Producers.

An appointed Agricultural & Technical Advisory Board will bring to the Farmer the technical resources to manage food production & the wide range of expertise required for success in this industry.

We are richly endowed by the availability of Cook Islanders, farmers equipped with historic primary industry experience alongside our recently qualified scientists, researchers, technical academics & practical knowledge-holders in our communities.

We will provide an experience-based platform for new research & development, science, and technology, that integrates with traditional Cook Islands knowledge. Supported by our highly experienced Pacific Realm neighbours, we will ensure the innovative growth of the CI primary sector within this diverse & essential food production sector of our economy.

The work over the last 2years to date of the informal Growers & Farmers' Cooperative meetings at the Ministry of Agriculture is evidence of this resource. We have adopted our cooperative constitution, a Vision, Mission & Values Strategy, operational principles, initial feasibility studies & budgets. We have recovered much of our Cook Island Farmers & the Rarotonga Nita Growers Association (RNGA) business assets, documentation, knowledge, and history. We have compiled our online registry and have a clear expectation of the framework to expand KNT

The pending public release of Expressions of Interest for Directors, Advisory Board applicants and Coop Farm members will resonate widely in our search for farmers, scientists, engineers, digital tech & diversely qualified Cook Islanders who will be encouraged to invest in our country's primary industries. And we anticipate many will follow this example.





#### VISION

A sustainable Cook Islands primary industries support mechanism that contributes to the Cook Islands economy in a manner that is respectful of environmental, social, and cultural values.

Vision-Tamanakoʻanga, Akaraʻanga ki mua, Akarakara atu anga ki mua.

-Etuangaturu ite anga'angatanu no tetauturu e te akameitaki i te turanga kimi puapinga o te Kuki Airani, na roto i te akangateitei atu anga i te aorangi, te naturao te enua, te ora'anga o te tangata e te peu Maori.

#### **MISSION**

The Cooperative mission is to establish a Cook Islands Growers company (Farmers Coop) to support, upskill, manage risk & innovate our primary producers' farm businesses & to mitigate commercial risks of agricultural production & exporting primary produce (starting with Nita) on behalf of its members.

#### Akakoro'anga

E taokotai'anga te ka turu ua atu i te kimi apii'anga ou no te akangateitei i te marama tanu tanu o te tupu'anga kia puapinga na roto i te akatere'anga tiratiratu ma te/ e te matakite i tetai ua atu timata'anga o te akakoro'anga.

#### **VALUES**

Cooperatives are based on the values of self help, self responsibility, democracy, equality, equity, and solidarity. In the tradition of their founders, cooperative members believe in the ethical values of









E mema au no teia taokotai'anga no te mea kua irinaki au i teia turanga tauturu tatakitai'anga, e te au manako meitaki e te tiratira tu mate oronga i to matou kite tanutanu no te/ki te katoatoa.

#### **PRINCIPLES**

The cooperative principles are guidelines by which cooperatives put their values into practice.

Ours are as follows . . .

Voluntary and Open Membership
Democratic Member Control
Member Economic Participation
Autonomy and Independence
Education, Training, and Information
Cooperation among Cooperatives
Concern for Community

#### CLIMATE CHANGE, GLOBAL PANDEMIC, OPPORTUNITY

#### FUNDAMENTAL IMPACTS FACING THE WORLD AS WE KNOW IT ...

The unimaginable is now imaginable

Our environment is under threat & requires us to change

Our traditional Polynesian family values guide us

The emergence of a youthful, digital, technology and science-based society

Economic pain & insecurity of our domestic business has been exposed

Labour participation requires innovation & support

Private sector sustainability needs long term support & investment Self-employment & retraining, business continuity & diversification, education

New technology & environmental practices are no longer choices – they are fundamentals

"We are suffering from a bad attack of economic pessimism. It is common to hear people say that the epoch of enormous economic progress is over and that a decline in prosperity is more likely in the decade that lies ahead of us"

Sound familiar? Well, that sentiment was written in 1930 by leading economist John Maynard Keynes. It persists today as the world slowly recovers from the pandemic, wrestles with widening inequality, and worries about automation and climate change.

However, Keynes shared our optimism, as has our Government done too, as we debate

"active roles, spend to invest in our development partners technology, create jobs, cut taxes, support business new technologies and do whatever we can to boost demand".

RESTRUCTURING IS NEVER
THE EASY CHOICE AND
REBUILDING INDUSTRY
DEMANDS COMMITMENT,
LONG HOURS AND A FIERCE
DETERMINATION

Our culture & history encourages us to resist pessimism, to use foresight and remember the future is deeply human. To be guided by our deep insights into human needs for purpose and belonging - to live our future today - to be optimistic that our neighbours will listen, respect & preserve our customs, values and cooperate by sharing nature, resources, and wealth for our future generations

Thinking about our future for our families & our neighbourhood will enable us to make better decisions in the present.

#### **OUR REALISTIC GOALS**

## PRIMARY SECTOR ECONOMIC GROWTH POWERED BY NATURE & COOPERATION

In launching KNT, Cook Island farmers are investing as shareholders in the future food production and development of our country's Primary Industry. Farmers have chosen to be part of a sustainable, modern science-technology, specialist value added, innovative & productive farming sector. We expect to be able to stand alongside our Pacific neighbours in this goal.

The world respects Australia & New Zealand as major producers & contributors to global food. To develop our uniquely Kia Orana Kai Natura & primary industries the Cook Islands require the financial & technological support of our neighbours.

The step to this development is to believe in our abilities & our Pa Enua natural resources and to invest in Primary Industry in the same way our Government invested in Tourism Industry, and Australia & New Zealand Governments

invested in their Primary Industries.

Our Farmer members throughout the Pa Enua and Kia Orana Kai Natura Taokotai Ltd seek to earn the respect & trust of our Government, our Pacific Governments, alongside our Public sector, the Ministries, NGO,s, SOE's, the Private Sector and Civil Society.

#### **OUR GOALS ARE TO**

- be understood & supported to achieve our economic influence & value
- maximise effort using our lands, labour, traditional knowledge & cultural opportunity
- develop our natural farm resources adding digital technology, science, innovation & Al
- ✓ supportClimateadaptation&Environmental practices
- ✓ prioritise cyclical Trade with NZ, Australia, & Asia Pacific Nations
- diversify our food production, raise output, achieve import substitution & exports of indigenous food products for the consumption of Cook Islanders living globally

#### DIVERSIFICATION, INNOVATION, AND DIGITAL TECHNOLOGY HAVE AN AWESOME ABILITY TO TRANSFORM 21ST CENTURY AGRICULTURE BY

- ✓ increasing efficiency of time, labour & resources
- ✓ improve environment sustainability
- ✓ making our scarce resource allocation smarter
- ✓ real time monitoring to promote greater health & quality of produce
- using Artificial Intelligence (AI) in KNT & Primary Industry

- global spend on smart agriculture & Al investments is likely to triple over next 3 years
- farmer Field knowledge translated into Al training & greater technical & educational investment

#### SUCCESS IN THESE ACHIEVEMENTS BY THE PRIMARY INDUSTRY SECTOR WILL

- ✓ contribute / provide Gov & Primary producers with ICT return on investment
- meet the growing global demand for food and increased food security

# NATIONAL TRADE POLICY & PRIMARY INDUSTRY STUDIES

These policy initiatives are the result of 2 years of farmer consultation, and are identified for Government & Public Institution consideration as the basis of support policies & Technical Assistance grant programs to be provided for Primary Industries:

- ✓ parties recognise KNT to be a key Primary Industry partner in the Private Sector
- CI Gov, and MFAI, MOA, MFEM, MCD, MOE, recognise, support & engage with Kai Natura as a key Primary Industry partner, in the development & delivery of national primary industry, trade, export policy , bilateral negotiations and grant schemes
- ✓ CI Farmers & the Rarotonga Nita Growers Assocn (RNGA) to be recognised as the legitimate owners to the rights/access and assets of the Farmers. These are Receiving Depot, Heat Treatment & Packaging Storage facilities at Rarotonga International Airport
- ✓ CI Gov will give credit and reallocate to CI Farmers / KNT the agreed valuation of all facilities and / or build new facilities for them at the CIAA Airport site
- ✓ CI Gov will include secure KNT access for receiving, treatment, packaging & export produce facilities in the proposed Rarotonga Airport 2023 Extension Plan
- ✓ the Ministry of Agriculture's Food Biosecurity & Export Control requirements shall be accommodated at Rarotonga Airport & may be provided within the KNT Airport Receiving Depot, Heat Treatment, packaging, and export cargo handling facilities

- ✓ Heat Treatment Equipment designed and installed for RNGA by NZDSIR in 1980's is currently available to KNT from Plant & Food Research Inc. NZ & CI Gov will facilitate a "fit for purpose" assessment of this equipment as part of a Design & Build Agreement of the above facility requirements for KNT at the Rarotonga Airport
- ✓ Gov will allocate Budget resources in the 2022/2023 Fiscal year to support the Primary Industry Infrastructure & KNT Set-Up Plan. This set-up includes:
  - Governance Board, CEO & Management, Financial & Administrative Control
  - Project Feasibility studies
  - Communications, Media, & Product Marketing consulting fees & systems
  - Receiving Depot, Processing, Packaging & KNT Facilities
  - Border Biosecurity & Heat Treatment Equipment & Cool Store Facilities
  - Farm Technical Advisory Services
  - Science, Biodiversity, Research & Development Services
  - Technical, Laboratory & Advisory Services
  - Academic studies in Agriculture, Horticulture & Fisheries
  - HR Farm worker support programs
  - E-Commerce & Digital Farm Management Systems
  - Captive Insurance cover underwriting core risks in the primary Industries
     business core risk covers not competitively available in the Insurance market



KNT & FARMERS HAVE AN IMMEDIATE INTEREST IN PROJECTS AND STUDIES THAT FORMALISE OUR PARTICIPATION IN THE SHORT & MEDIUM-TERM.

- ✓ Lab testing & field trials (a) fruit protection techniques from pest, bird, fruit fly. (b) soil types to seed propagation. (c) enhanced technologies for fruit ripening, packaging, display & farmer identity
- ✓ Tests & field trials, farm & crop tests, research, and lab work to be undertaken at Kai Natura member's farms. These advisory services will be part of the continuing farm management practices
- ✓ Bilateral Trade arrangements MFAI with NZ /AUS Gov & Trade Agencies: Trade and Export marketing grant opportunities to support establishment of CI Farms, KNT & Primary Industries. These development grants (KO-KNT Pacific Trade JV) structured to invest in achieving an equitable Bilateral Trade Balance between CI & Aus/NZ. These initiatives to include KNT & private sector with Farmers working cooperatively & directly with Primary Industries Govt Agencies
- MPI, Plant & Food Research Inc, Pacific Institutions (PACA+ and PHARMA) support programs initiated by these agencies
- Modern Farm Management Practices including IT & Cloud based Digital intranet testing & sensor data systems designed for nutrients, water, fertiliser, pesticide management and biological farming
- ✓ Software design of Farmers App, linking Producer to Consumer and provides a comprehensive data platform for the Farmer

- ✓ School, College and Agricultural Academy Training programs, in partnership with MOA, Ministry of Education, CITTI, USP and may operate within the Education curriculum at Rarotonga & Pa Enua Schools & Colleges. An education extension program designed to operate with schools / Colleges in partnership with Community Hubs, Vaka's, Villages & Coop members Farms.
- ✓ Youth Training, Adult Community Programs & HR Scholarships recruiting short- & medium-term CI Farm workers & training schemes [farm production, picking & packing labour schemes] targeting our network of Cook Islands Citizens living in Australia & NZ.
- ✓ Short Term scholarships & work schemes offering a combination of Primary Industry Work Schemes and Community Cultural schemes. Offering 3, 6 or 12month Work Schemes in Rarotonga & Pa Enua.
- ✓ Farm Worker Scheme developed by AUS, NZ & CI Government & KNT to provide work permits and 1-, 2-, or 3-year work and residency schemes. Workers to be employed at KNT member farms on a planned rotational basis coordinated within each Farm management Plan. Workers will be accommodated by member family's farms. This scheme could complement the Agricultural college and Youth Training Scholarship Services
- ✓ Farm Management, Senior management vacancies to provide transfer of knowledge scheme for а targeted range of Primary Industry key expertise appointments across the sciences, CEO engineering, environment, corporate management roles in Primary Industries & KNT. Eq vacancies for CEO & Advisory & Technical Managers for KNT

- ✓ To establish our Country database of alumni and academics. In Primary Industries it is essential to build this business sector upon the growing body of our Cook Islands academic database of Agriculture, Climate Adaptation, Engineering, Energy, Environment, Horticulture, Science, Technology etc. Provide initiatives to encourage these essential human resources into the diversification of our Primary Sector
- ✓ KNT Farmers in the Pa Enua qualify to be considered for incentives offsetting freight costs to & from Rarotonga. All export is via KNT Rarotonga Receiving Depot for processes through the Heat Treatment Facility prior to export to NZ
- ✓ KNT Commercial Farm a Joint Venture investment to establish in Rarotonga a model Farm based upon showcasing best practice in the Cook Islands production.
- ✓ New Added Value Products. Research into the range of new Nita products and packaging to bring add-value products to add to existing & new world markets
- diversification ✓ Integrating Agriculture within our 2030 Economic Development Strategy. Restructuring of our national private sector requires strategic plans directed to business continuity as part of the economy diversification process. should include Continuity investor equity, company & Association mergers, education, re-training, research and other devices to strengthen the producer's capacity and productivity of this primary sector
- Captives & Risk mitigation of uninsurable events

### THESE ARE EXAMPLE OF PROMISING DIGITAL TECHNOLOGIES

These are available to transform Kai Natura & our Primary Industries sector

- ✓ crop & soil monitoring
- ✓ simple visual pics can be used to assess soil disorders
- ✓ sand, soil content, & organic matter detection
- ✓ identify & diagnose disease severity
- examine crops state & check ripeness, crop maturity & timely improving crop health
- detect maturity, projecting quantity and timing of crop picking
- ✓ insect, pest, and plant disease detection
- ✓ identify bees, flies, mosquitoes, moths, chafers, fruity flies with 90%+ accuracy,
- ✓ reduce labour inefficiencies and does not sacrifice reliability of observations
- ✓ livestock health & monitoring animals are major component of our agric systems
- cattle monitor animal health and behaviour
   animal count, detect disease, identify behaviour & births

- ✓ the collection of data
- combine technologies to inform farmers on access to water & nutrient foods
- ✓ intelligent spraying & disuse of products containing poisons
- ✓ UAV sprayers high precision in terms of area & amount to be sprayed.
- detecting weeds, shape, size, colour of pesky plants delivers precise amounts of herbicide with precision targeting, avoiding collateral damage.
- ✓ automatic weeding
- ✓ object identification distinguishes them from the crop
- aerial surveys & imaging
- ✓ analyse imagery
- ✓ observation & detection
- ✓ orchard / plot comparison
- ✓ produce grading and sorting
- ✓ automate sorting and grading at heat treatment
- ✓ high accuracy & speed rates better than trained professionals
- ✓ painstaking manual labour savings

# ALIGNING GOALS WITH TE ARA AKAPAPA'ANGA NUI NSDA 2020+

During the first five years in establishing Kai Natura Taokotai business strategies we will integrate and align with the NSDG and Te Ara Akapaapa'anga Nui 100 year vision.





## SUMMARY OF OUR FINANCIAL REQUIREMENTS

This financial data is based upon the assumptions of products produced and exported to the NZ market. It takes no account of the total production and the domestic market sales. The long-term expectations for this sector are not included, nor multi farming practices and the sale of multiple products to a variety of markets.

Our corporate governance support includes the set-up costs for the Board of Directors, Advisory Board, CEO, Management & Financial Systems. The Set-Up budget is \$500,000. Our KNT 5year establishment budget includes the set-up & governance costs, operating costs and capital expenditures for the asset purchases and business innovation investments. This budget is \$5m over 5years

The resources to fund these budgets is available from KNT Members capital fund retention contributions, Operating cost recoveries from KNT export revenues, CI Government grants, Bilateral Trade Revenue sharing, Pacific Islands Institutional Support programs, Public Private Partnerships, Primary Industry Investor initiatives.

In comparing these costs to the sales revenue and contributions to our national economy these sums become both possible and reasonable. From start-up to the end of the first 5year period the performance of this agriculture sector as a single product export business forecasts as follows

	Year 1	Year 2	Year 3	Year 4	Year 5
Export Revenue	\$1.5M	\$4.8m	\$4.8m	\$4.8m	\$4.8m
Combined Totals	\$1.5M	\$6.4m	\$11.2M	\$16m	\$20.8m

These forecasts are based upon consignment sales by KNT and assume that the farmers, as the farm business owners have the capacity to provide the operating inputs to produce these export revenues. These revenues are not the Farm total Revenues as they take no account of domestic sales or other product sales & exports

#### **APPENDIX A**

Better Business Case [BBC] study can be requested at john@jta.co.ck

The purpose of this BBC appendix is to attempt to align KNT's new project for the Cook Islands with the NZ Gov Treasury guidelines in presenting a programme and project documents for robust analysis & assessment within the NZ & Aust Gov Public Sectors.

A new project for the Cook Islands, a new Farmer Food Cooperative (KNT), a potential programme umbrella branded "Kia Orana Kai Natura Taokotai" (KO-KNT) & the new NZ CI Aotearoa Agreement

Programme stakeholders and JV partner may include

PROJECT CORE	COOK ISLANDS	AUSTRALIA	NEW ZEALAND	TIMELINES
Farmer Coop	KNT	KNT	KNT	Yrs. 1-5
Ministry Agriculture	MOA	Agriculture	MPI	Yrs. 1-5
Office of the Prime Minister	OPM	N/A	N/A MBE&I	
Ministry Finance	MFEM	Treasury	Treasury	Yrs. 1-5
Ministry FA&T	MFAI	DFAT	DFAT	Yrs. 1-5
Ministry of Education	MOE	Education	Education	Yrs. 1
Ministry Marine	MMR	Marine Resources	Marine resources	Yrs. 2-3
Pacific Trade & Investment	PTI	PTI	PTI	Yrs. 1-3
Science, Research & Innovation	Science, Research IT From this sector Pla		Plant & Food Inc	
Airport Authority	CIAA	N/A	N/A	
Climate Adaptation	OPM CA	From this sector	From this sector	
Environment, Conservation, RE	NES, TIS, Te Korero, MEC	From this sector	From this sector	
Private Sector Consults-Partners	IT Digital Media Science & Tech Trades Transport, Engi- neering & Farm Services		MP Marketing, Packaging	Yrs. 1-5
Farmer Consults	Farmers as Members	From this sector	From this sector	
Risk Management	Captive	From this sector	From this sector	

#### **APPENDIX B**

These documents are available on request

- 9.1 Vision Philosophy & Values
- 9.2 Corporate Governance Support Budget
- 9.3 Kai Natura Set Up Cl Gov Grant
- 9.4 Capex Budget

- 9.5 Timeframe Mapping the Farm Planting to Export
- 9.6 Constitution
- 9.7 Feasibility Studies
- 9.8 Better Business Case JV Programme [File name BBC.released18Oct2022]

Please make your request at john@jta.co.ck

# inclusive pathways for cook islands' food producers

